



DEAR FRIENDS,





Posse has always been a standout program with a unique approach and unparalleled results. The program's importance grew exponentially last June when the Supreme Court decided to effectively end affirmative action in higher education. With colleges no longer able to consider race in admissions, the thorny question of how to achieve a racially diverse class has become even trickier to answer.

Thankfully, Posse offers a proven solution. We are the only college success program in the United States working to address issues of diversity through the lens of merit. Posse Scholars are selected for their academic and leadership potential. And yet, despite being race-neutral and need-neutral, Posse serves a diverse student population—making the program priceless in this new affirmative action-free landscape.

Posse's commitment to a strength-based model dates back to our founding in 1989. From the beginning, we recognized that our increasingly complex world requires leaders of the highest caliber, with brilliant minds and big hearts, who can advance our highest ideals. In partnership with top institutions of higher education, we set out to build a leadership network with the ability to make decisions that are inclusive and representative of our global society.

Today that vision of a dynamic, diverse network of leaders continues to define us. Posse Scholars reflect the country's rich demography, hailing from different communities in our biggest cities. They are Black, Latinx, white, Asian and multiracial. A majority are the first in their families to attend college. All are selected for their extraordinary academic and leadership potential.

We see in these students the traits and characteristics needed to become tomorrow's CEOs, scientists, senators and college presidents. They will develop effective solutions to the complex issues we face. They will be the leaders with bold new ideas rooted in the values of inclusivity and compassion.

Over the past three decades, 13,000 students have become Posse Scholars, earning a total of \$2.2 billion in full-tuition, life-changing scholarships. Highly engaged members of their college communities, Posse Scholars found organizations, serve as presidents of student government, and speak at commencements. A disproportionate number are deans listers and winners of prestigious awards and fellowships. Most important, Posse Scholars graduate at rates of 90 percent and go on to lead in the workforce.

Our community of supporters runs deep—from the high schools and local organizations that nominate students to the companies who hire Posse graduates and the donors who make the program the possible. In collaboration with remarkable individuals and institutions, Posse is building a network of conscientious leaders with the insight and fortitude the future requires.

This year's annual report shines a light on the Scholars, alumni and many individuals and institutions who are an indispensable part of Posse's story. Their contributions are helping to realize a network of leaders capable of meeting the many-sided challenges of our converging world.

Deborah Bial

President + Founder

Henry Ellenbogen **Chair, National Board of Directors**

"Posse is anchored in the belief that talent is pervasive, that diversity is our greatest asset, and that people do better when they feel like they belong."

-DEBORAH BIAL
Posse President + Founder

MISSION

The Posse model works for both students and college campuses and is rooted in the belief that a small, diverse group of talented students—a Posse—carefully selected and trained, can serve as a catalyst for increased individual and community development. As the United States becomes an increasingly multicultural society, Posse believes that the leaders of the 21st century should reflect the country's rich demographic mix. The key to a promising future for our nation rests on the ability of strong leaders from diverse backgrounds to develop consensus solutions to complex social problems. Posse's primary aim is to train these leaders of tomorrow.

CONCEPT

Posse started in 1989 because of one student who said, "I never would have dropped out of college if I'd had my posse with me." The Posse Foundation identifies public high school students with extraordinary academic and leadership potential who may be overlooked by traditional college selection processes. The Foundation extends to these students the opportunity to pursue personal and academic excellence by placing them in supportive, multi-cultural teams—Posses—of 10 students. The Foundation's partner colleges and universities award Posse Scholars full-tuition leadership scholarships.

GOALS

- 1 | To expand the pool from which top colleges and universities can recruit outstanding young leaders from diverse backgrounds.
- 2 | To help these institutions build more interactive campus environments so that they can be more welcoming for people from all backgrounds.
- 3 | To ensure that Posse Scholars persist in their academic studies and graduate so they can take on leadership positions in the workforce.

PROGRAM COMPONENTS

THE DYNAMIC ASSESSMENT PROCESS

Posse's Dynamic Assessment Process (DAP) is a unique evaluation method that identifies young leaders with great potential.

Running from September through
December each year, DAP finds
students who might be missed by
the traditional admissions criteria
at highly selective schools but who
can excel on campus. DAP uses
nontraditional forums to evaluate
potential, offering nominated students
an opportunity to demonstrate their
intrinsic leadership ability, their skill at
working in a team setting, and their
motivation and drive to succeed.

DAP has proven to be an extremely effective tool. Using the three-part process, which includes group and individual interviews, Posse staff and partner college administrators ultimately select a diverse group of 10 students — a Posse — for each institution.

PRE-COLLEGIATE TRAINING

Posse's Pre-Collegiate Training (PCT) helps Scholars develop as leaders before they matriculate at college.

From January to August of their senior year in high school, newly selected Scholars meet weekly with Posse peers and staff for two-hour workshops that address four areas:

- Academic excellence
- Team building and group support
- Cross-cultural communication
- Leadership and becoming an active agent of change

CAMPUS PROGRAM

The four-year Campus Program works to ensure the retention of Posse Scholars and to increase the impact of the program on campus.

Posse staff visit each school four times annually for meetings with Scholars, campus liaisons and mentors. During a Posse's first two years on campus, Scholars meet with their mentor weekly as a group and individually every two weeks.

Posse also facilitates a weekend-long PossePlus Retreat for each of its partner schools in the spring. Attended by members of the student body, faculty and administration, PossePlus Retreats explore an important social issue identified by Scholars.

CAREER PROGRAM

The Career Program connects Posse Scholars and alumni to highly coveted professional development opportunities.

By partnering with industry-leading companies and organizations and establishing affiliations with first-tier graduate and professional schools, the Career Program gives Scholars tools to secure competitive internships and leadership-track jobs in a wide range of fields.

The Career Program has five components:

- 1 Internships
- 2 | Career Development Workshops
- 3 | Career Coaching
- 4 | Graduate + Fellowship Programs
- 5 | The Alumni Network





COLLEGE + UNIVERSITY PARTNERS

The Posse Foundation thanks its college and university partners. In 2023, the Foundation's undergraduate partners awarded more than 900 Posse leadership scholarships totaling \$200 million to students across the country.

Agnes Scott College Babson College Bard College* Boston University* Brandeis University* **Bryn Mawr College* Bucknell University**** California Institute of the Arts **Carleton College** Case Western Reserve University** Centre College* **Colby College** The College of Wooster Connecticut College* Cornell College* **Cornell University Davidson College* DePauw University Dickinson College** Franklin & Marshall College* The George Washington University Hamilton College

Hobart and William

Smith Colleges*

Illinois Wesleyan University Kalamazoo College Lafayette College* **Lawrence University** Lewis & Clark College* **Lehigh University** Macalester College Middlebury College** Mount Holyoke College **Northwestern University** Oberlin College* **Pepperdine University** Pomona College* **Providence College Purdue University Rhodes College Rutgers University-New Brunswick** Santa Clara University Sewanee: The University of the South Smith College St. Olaf College*

Syracuse University

Trinity College

Texas A&M University****

Tulane University* **Union College** The University of Michigan University of North Carolina School of the Arts University of Notre Dame University of Pittsburgh **University of Puget Sound University of Rochester** University of Virginia** University of Wisconsin-Madison*** Vanderbilt University** Vassar College Villanova University Wellesley College Wesleyan University Wheaton College Whitman College William & Mary**



An asterisk (*) represents an additional cohort of Scholars recruited by the institution each year. For example, Vanderbilt University is a tri-program partner and recruits three cohorts each year, awarding a total of 30 Posse Scholarships annually.



CAREER PROGRAM

Posse proudly partners with outstanding companies, organizations and institutions that help Scholars and alumni transition from being leaders on campus to becoming leaders in the workforce.

Community Preservation Accenture Corporation The Ad Council Compass Lexecon Abt Associates Cornerstone Research Alcon CoStar AllianceBernstein The Courage Collective HubSpot Allstate **Credera Consulting** Alnylam **Crown Castle Pharmaceuticals** DC Public Library American Museum of **Natural History** Deloitte The Depository Trust & Ameriprise Financial Clearing Corporation **AmeriVet Securities Deutsche Bank** Angelo Gordon Double H Ranch **Dow Jones Apache Corporation** DT Global **Arnold Ventures Eaton Vance** The Art Institute of Chicago **Education Analytics** The Asia Society Endeavor The Associated Press **Entergy Corporation** Atlassian **Enterprise Products** Bain & Co. **Epic Systems** Bank of America **Exelon Corporation** Barclays The Exoneration Project Berkshire Hathaway Specialty Insurance **Express** Biogen Facebook/Meta Bloomberg **BMO Harris Fanatics BNP Paribas Fast Enterprises Boston Children's FGS Global** Hospital **Fidelity Bank Boston Lawyers Group** Fidelity Investments Breakthrough Fiduciary Trust Collaborative Company **Broad Sky Partners** First Horizon Bank Brooklyn Bridge Park Fiver Children's Conservancy Foundation C5 Youth Foundation **Forbes Tate Calpine Corporation** Forum One **Capital Group** The Fresh Air Fund Capital One The Friedkin Group CBRE Friendship Public Change Summer Charter Schools Chemonics Gaming Cxmmunity Co. International Chicago Botanic The Gersh Agency Goldman Sachs & Co. **Chicago Transit Goodwin Procter LLP** Authority Google Chick-fil-A **Grant Thornton CME Group** GSI Environmental Inc. Columbia Hall Capital

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The Hertz Corporation Morgan Stanley Museum of **Horizon Therapeutics** Boston Houston National Grid **NBCUniversal New York City** Economic Development Corporation (NYCEDC) Noblis Northern Trust JPMorgan Chase & Co. for Talent Development Cancer Center Novata Oaktree Capital Ochsner Health Parthenon-EY Paul, Weiss PBS Penguin Random House Perella Weinberg **Partners** Phillips 66 **Pickering Energy Partners** Piper Sandler Princeton-Propeller Service PwC Quanta Service Raytheon Missiles Museum & Defense MiQ Digital

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WTW

FELLOWSHIP PROGRAMS + GRADUATE SCHOOL AFFILIATES

The Posse Foundation supports Scholars and alumni in their pursuit of graduate and fellowship opportunities. Since 2014, Posse Scholars and alumni have won 690 prestigious national fellowships.

In 2023, Posse Scholars and alumni won 74 prestigious national fellowships, including:

Beinecke Scholarship Program Critical Language Scholarship Fulbright U.S. Student Program Gilman International Scholarship Program Goldwater Scholarship Mellon Mays Undergraduate Fellowship **National Science Foundation Graduate** Research Fellowship Paul & Daisy Soros Fellowship for **New Americans PPIA Junior Summer Institute** Watson Fellowship Truman Scholarship

Posse currently has affiliations with 12 institutions that offer graduate school fellowship awards to Posse alumni.

Carnegie Mellon University Heinz College of Information Systems and Public Policy

Cornell University Law School

Duke University

Fugua School of Business

The George Washington University School of Business

Johns Hopkins University Krieger School of Arts & Sciences

Northeastern University

D'Amore-McKim School of Business

Northwestern University

Kellogg School of Management

Northwestern University Pritzker School of Law

Teachers College,

Columbia University

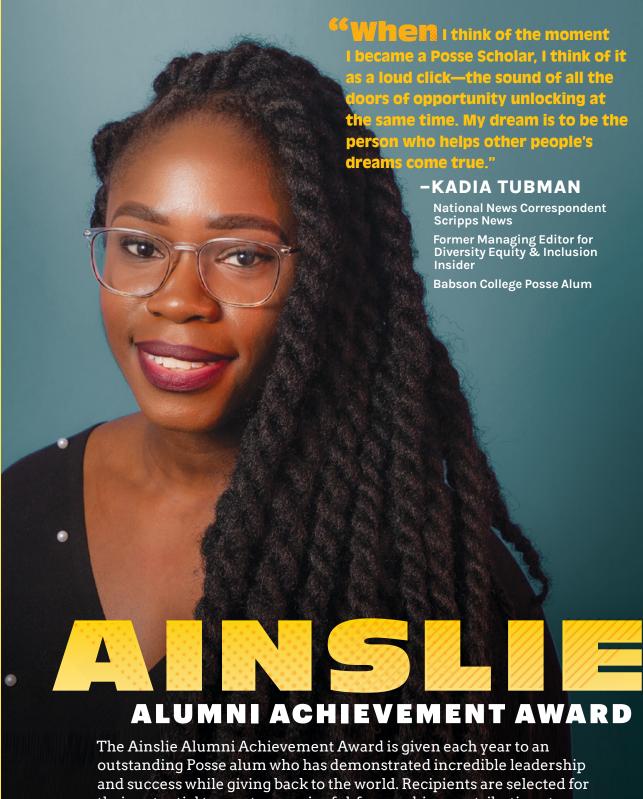
University of Cambridge, Department of Geography

University of Chicago

Booth School of Business

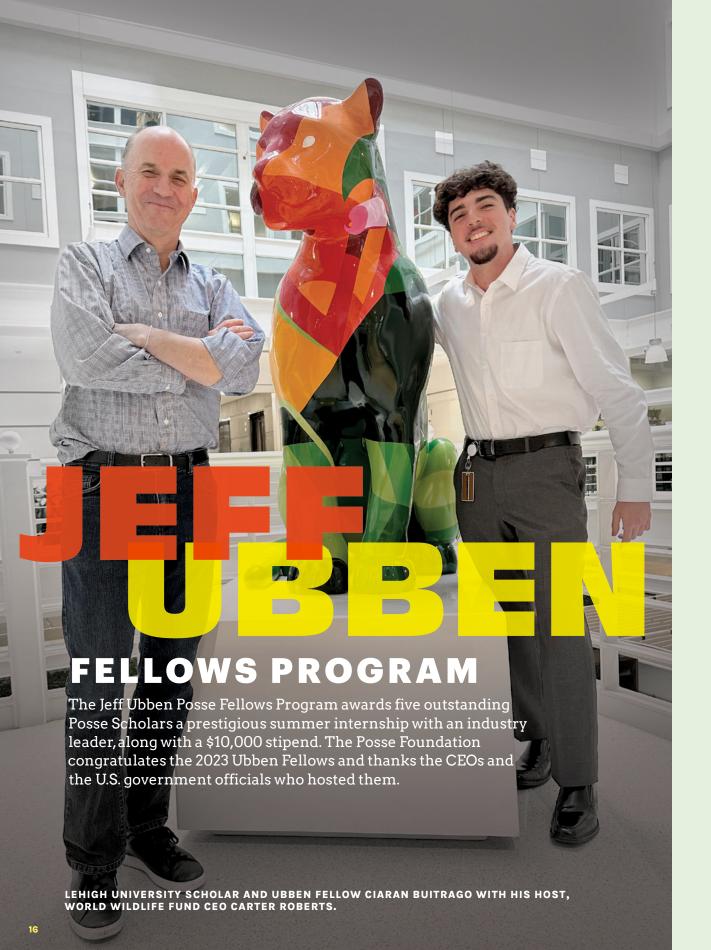
Yale School of the Environment





their potential to create meaningful, far-reaching contributions to society. The winner also receives a \$10,000 grant.

CONGRATULATIONS TO THE 2023 WINNER, KADIA TUBMAN.













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Desaree Edwards (Wesleyan University) Jenkins Darbney (Sewanee: The University of the South) Mayah Bourne (The George Washington University) Sheccid Rodriguez (Tulane University)



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(not pictured) Grant Thornton Chief Economist Diane Swonk iHeartMedia CEO Bob Pittman Journalist Ron Claiborne ABC News Anchor Eun Yar Journalist and Author Bob Herbert











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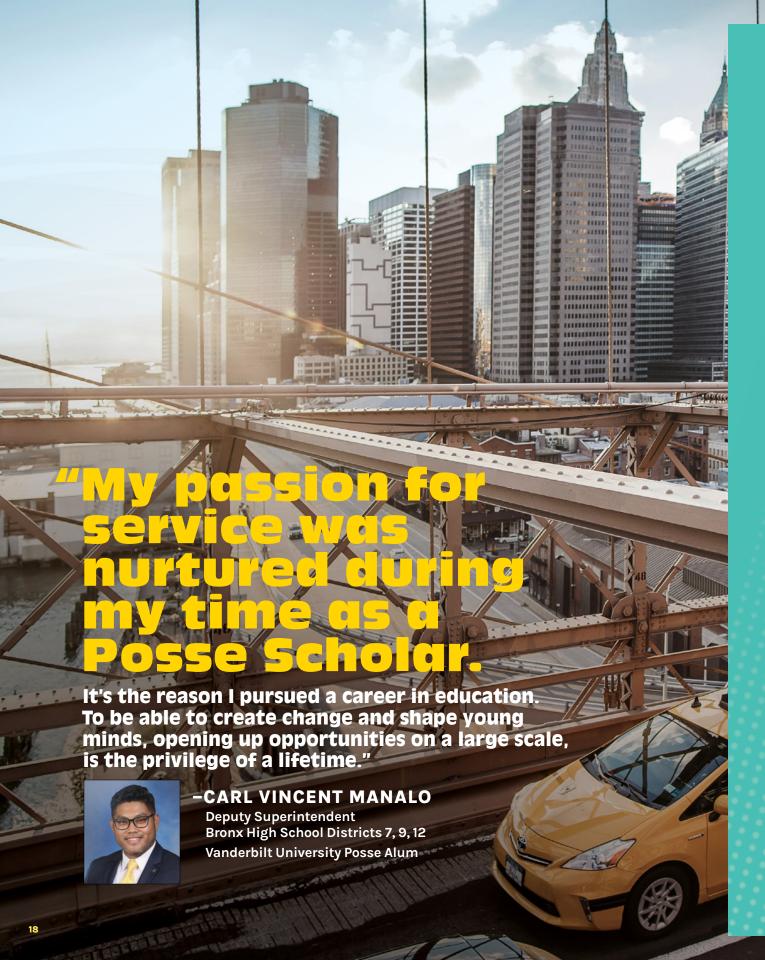






Daweed Abdiel (Denison University)





POSSE NATION

ATLANTA

Year established: 2007 \$162 million in Posse Scholarships from Bard College Boston University Brandeis University The College of Wooster The George Washington University Texas A&M University

BAY AREA

Year established: 2015 \$67 million in Posse Scholarships from Boston University Lehigh University St. Olaf College* University of Puget Sound

BOSTON

Year established: 1999 \$198 million in Posse Scholarships from Bryn Mawr College Bucknell University Centre College * Rutgers University-New Brunswick Union College

CHICAGO

Year established: 2000 \$350 million in Posse Scholarships from Connecticut College Cornell University DePauw University Dickinson College Hobart and William Smith Colleges Middlebury College Oberlin College Pomona College Trinity College University of Wisconsin-Madison Whitman College o.c.

Year established: 2004 \$176 million in Posse Scholarships from Bucknell University Lafayette College Lewis & Clark College Sewanee: The University of the South University of Rochester University of Wisconsin-Madison

HOUSTON

Year established: 2012 \$111 million in Posse Scholarships from Bryn Mawr College Carleton College Colby College Oberlin College Texas A&M University Vanderbilt University

LOS ANGELES

Year established: 2002
\$295 million in
Posse Scholarships from
Bucknell University
Hobart and William Smith
Colleges
Kalamazoo College
Middlebury College
Northwestern University
Pepperdine University
Santa Clara University
Tulane University
University of Wisconsin-Madison

MIAMI

Year established: 2009 \$156 million in Posse Scholarships from Davidson College Franklin & Marshall College Hamilton College Mount Holyoke College Pomona College Syracuse University

NEW ORLEANS

Year established: 2011 \$100 million in Posse Scholarships from Case Western Reserve University Providence College Texas A&M University Tulane University Villanova University **NEW YORK**

Year established: 1989 \$480 million in Posse Scholarships from Babson College Brandeis University Connecticut College Franklin & Marshall College Lafayette College Lawrence University Middlebury College Smith College University of Wisconsin-Madison Vanderbilt University* Wheaton College

PUERTO RICO

Year established: 2022 \$9 million in Posse Scholarships from Cornell College Lewis & Clark College

ARTS PROGRAM

Year established: 2021 \$17 million in Posse Scholarships from Bard College California Institute of the Arts University of North Carolina School of the Arts

VETERANS PROGRAM

\$69 million in
Posse Scholarships from
Case Western Reserve University
Texas A&M University
University of Virginia

VIRTUAL PROGRAM Year established: 2020

\$50 million in
Posse Scholarships from
Case Western Reserve University
Cornell College
Davidson College
Macalester College
Rhodes College
Purdue University
Texas A&M University
University of Pittsburgh
University of Virginia*
William & Mary*

Institutions with an asterisk (*) recruit and/or support an additional cohort of Posse Scholars through that site or program each year.

ARTS, STEM + VETERANS INITIATIVES

In addition to its traditional model, The Posse Foundation offers three specialized programs—one serving post-9/11 U.S. veterans, another for students interested in pursuing careers in STEM, and now a third program for the performing and fine arts. These initiatives further the Foundation's goal of building a diverse network of leaders for the nation.

Arts Program

Bard College California Institute of the Arts University of North Carolina School of the Arts

Veterans Program

Case Western Reserve University Texas A&M University University of Virginia Vassar College Wesleyan University

STEM Program

Brandeis University
Bryn Mawr College
Middlebury College
Texas A&M University
University of Michigan
University of Wisconsin-Madison
Wellesley College

FOR 35 YEARS, The Posse Foundation has been finding young leaders, cultivating their talents, and creating pathways for their pursuit of a tertiary education they might not have considered. Posse's focus on the social dimension of young people has elevated the success of many alum—success which can be seen through their excellent work throughout the country, across many industries."

-RAVI RAJAN

President California Institute of the Arts

POSSE CONSULTING

Drawing on more than 30 years of experience, Posse Consulting helps businesses and organizations promote integrated diversity, create inclusive spaces and develop leaders. Posse thanks its Consulting clients for their investments in diversity, equity and inclusion.

American Ballet Theatre **Bloomberg Philanthropies Bucknell University Carleton College Center for Curatorial** Leadership Central Queens and Samuel Field YMCA **Cerevel Therapeutics** College Board **Comedy Central** Deloitte Department of Public Health, Massachusetts **Durable Capital** Generation IM Google **Harvard University Henry Street Settlement**

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Southern Vermont College Susquehanna University The College of Wooster The George Washington University The National Board for Professional **Teaching Standards** The Rhodes Trust Toast **University Museums** at Colgate University University of Pennsylvania University of Richmond University of Southern California, Viterbi School of Engineering Value Act Capital Viacom Willett Advisors



GLOBAL FORUM SHIPS

In the spring of 2023, Posse participated in a three-day conference at Stanford University for a select group of eight prestigious fellowship organizations from around the world. The Global Fellowships Forum (GFF) brings together renowned leadership programs to share best practices and connect the organizations' alumni communities. The consortium's ultimate goal is to establish a global network of effective, inclusive leaders working in a broad array of fields.

At last year's GFF, alumni representatives were joined by the CEOs and program directors of member organizations. In addition to working sessions, the conference included featured speaker Dr. Condoleezza Rice, the former Secretary of State of the United States, the first Black woman to hold the role. Attendees were also treated to a performance by Ethopian-born, internationally renowned singer songwriter Meklit Hadero.

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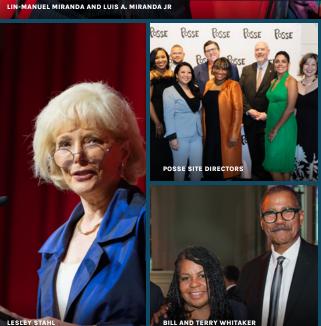














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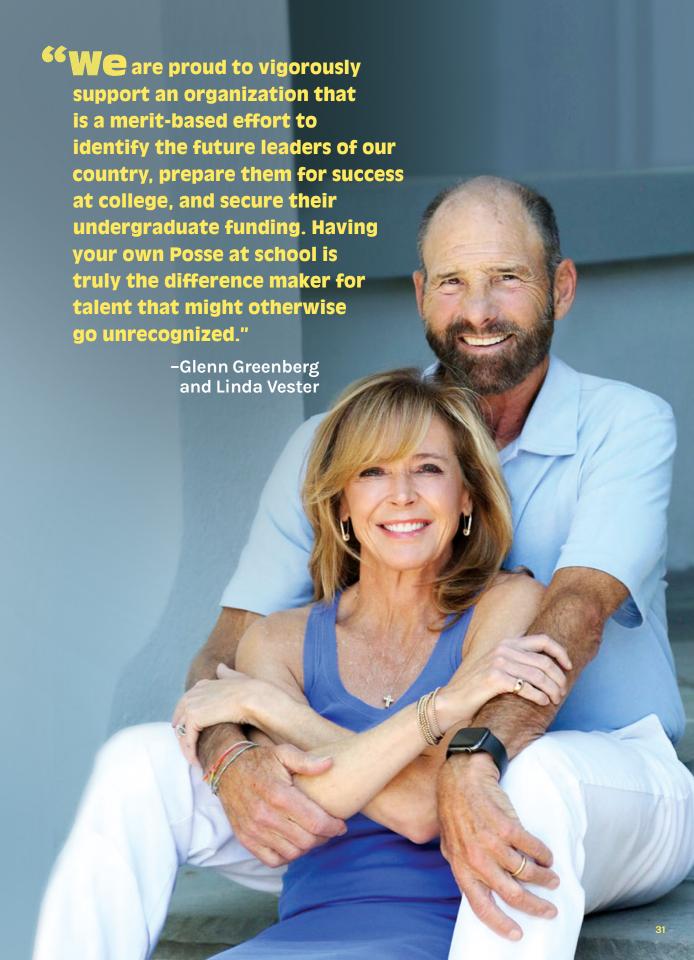
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STATEMENTS OF FINANCIAL POSITION

As of December 31, 2023 and 2022

		2023	2022
ASSETS			
Cash and cash equivalents	\$	15,114,841	\$ 13,866,743
Investments		118,668,507	98,643,701
University fees receivable, net		3,745,000	3,430,000
Pledges and other receivables, net		15,665,239	9,201,012
Prepaid expenses and other assets		1,325,696	1,141,924
Restricted cash		300,000	300,000
Operating lease right-of-use asset		27,966,542	30,836,131
Finance lease right-of-use asset		131,406	149,264
Property and equipment, net		84,505	126,936
TOTAL ASSETS	\$	183,001,736	\$ 157,695,711
LIABILITIES			
Accounts payable and accrued expenses	\$	1,158,082	\$ 1,012,749
Deferred income		2,076,669	2,030,001
Operating lease liability		29,971,697	32,684,014
Finance lease liability		133,784	152,852
TOTAL LIABILITIES		33,340,232	35,879,616
COMMITMENTS AND CONTINGENCIES			
NET ASSETS (A)(B)			
Without Donor Restrictions			
Designated by the Board as operating reserve		13,626,468	11,620,512
Designated by the Board for endowment		10,631,374	8,940,032
Investment in property and equipment		84,505	126,936
Undesignated		30,903,867	22,793,785
Total net assets without donor restrictions		55,246,214	43,481,265
With Donor Restrictions:			
Restricted for purpose and time		39,608,538	25,528,076
Perpetual in nature	_	54,806,754	52,806,754
Total net assets with donor restrictions		94,415,292	78,334,830
TOTAL NET ASSETS		149,661,506	121,816,095
TOTAL LIABILITIES AND NET ASSETS	\$	183,001,736	\$ 157,695,711

STATEMENTS OF ACTIVITIES

As of December 31, 2023 and 2022

	FOR THE YEAR ENDED DECEMBER 31, 2023			FOR THE YEAR ENDED DECEMBER 31, 2022		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
SUPPORT AND REVENUE						
Contributions and grants	\$13,381,826	\$14,602,204	\$27,984,030	\$5,683,798	\$15,145,317	\$20,829,115
University fees	3,068,334	-	3,068,334	2,928,334	-	2,928,334
Government grants	5,376	-	5,376	2,295,857	-	2,295,857
Service fees	1,331,766	-	1,331,766	1,706,973	-	1,706,973
In-kind contributions	820,301	-	820,301	800,503	-	800,503
Investment income (loss)	3,699,817	14,571,791	18,271,608	(4,764,530)	(12,200,217)	(16,964,747)
Fundraising events, net of direct benefits to donors	6,397,487	-	6,397,487	4,547,148	-	4,547,148
Net assets released from restrictions (B)	13,093,533	(13,093,533)	-	10,033,132	(10,033,132)	-
TOTAL SUPPORT AND REVENUE	41,798,440	16,080,462	57,878,902	23,231,215	(7,088,032)	16,143,183
EXPENSES						
Program services						
Recruitment						
and training programs	23,122,304		23,122,304	20,412,430		20,412,430
Supporting services						
Management						
and general	3,961,135	-	3,961,135	3,462,067	-	3,462,067
Fundraising	2,950,054		2,950,054	2,561,316		2,561,316
Total Supporting services	6,911,189	_	6,911,189	6,023,383	_	6,023,383
TOTAL EXPENSES	30,033,493		30,033,493	26,435,813		26,435,813
•						
CHANGE IN NET ASSETS	11,764,947	16,080,462	27,845,409	(3,204,598)	(7,088,032)	(10,292,630)
Net assets - beginning of year	43,481,265	78,334,830	121,816,095	46,685,863	85,422,862	132,108,725
NET ASSETS- END OF YEAR	\$55,246,212	\$94,415,292	\$149,661,504	\$43,481,265	\$78,334,830	\$121,816,095

STATEMENTS OF CASH FLOWS

As of December 31, 2023 and 2022

	2023	2022
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in net assets	\$ 27,845,409	\$ (10,292,630)
Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities:		
Amortization of finance lease	51,777	50,552
Depreciation and amortization	64,010	96,183
(Amortization) addition of discount on promises to give Reduction in carrying amount of right-of-use assets -	(292,704)	659,752
operating leases	157,272	282,875
Forgiveness of loan payable	-	(2,253,600)
Contributions restricted to endowment	(2,000,000)	(12,000,000)
Realized (gain)/loss on securities	(3,075,045)	4,506,174
Unrealized (gain)/loss on securities	(12,568,133)	14,937,880
Subtotal	10,182,586	(4,012,814)
Changes in operating assets and liabilities		
(Increase) decrease in assets:	(015 000)	(000,000)
University fees receivable	(315,000)	(280,000)
Pledges and other receivables	(6,171,523)	695,836
Prepaid expenses and other assets	(183,772)	(232,151)
Increase in liabilities:	145.000	74.001
Accounts payable and accrued expenses	145,333	74,281
Deferred income	46,668	116,667
Net Cash Provided by (Used In) Operating Activities	3,704,292	(3,638,181)
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of investments	(12,032,618)	(44,603,691)
Proceeds from sale of investments	7,650,990	38,164,593
Purchase of property and equipment	(21,579)	(62,136)
Net Cash Used in Investing Activities	(4,403,207)	(6,501,234)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Collections of contributions restricted to endowment	2,000,000	4,000,000
Return of funds from loan forgiveness	-	1,252,000
Payment of finance lease liability	(52,987)	(46,965)
Net Cash Provided by Financing Activities	1,947,013	5,205,035
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	1,248,098	(4,934,380)
Cash and cash equivalents - beginning of year	14,166,743	19,101,123
CASH AND CASH EQUIVALENTS-END OF YEAR	\$ 15,414,841	\$ 14,166,743
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:		
Cash paid during the year for interest	\$ 2,369	\$ 3,009
Paycheck Protection Program loan forgiveness	\$ -	\$ 2,253,600

A. Basis of Accounting

Posse's financial statements have been prepared on the accrual basis of accounting. Posse adheres to accounting principles generally accepted in the United States of America ("U.S. GAAP").

B. Basis of Presentation

Net assets, revenues, gains and losses are classified based on the existence or absence of donor or grantor- imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – represents resources available for support of Posse's operations over which the Board of Directors (the "Board") has discretionary control and not subject to donor (or certain grantor) restrictions. The Board has designated, from net assets without donor restrictions, net assets for an operating reserve.

Net Assets With Donor Restrictions – represents net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donors stipulate that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

C. Endowment Net Assets

The Board of Posse recognizes that New York State adopted as law the New York Prudent Management of Institutional Funds Act ("NYPMIFA") on September 17, 2010. NYPMIFA replaced the prior law which was the Uniform Prudent Management of Institutional Funds Act ("UPMIFA"). In addition, NYPMIFA created a rebuttable presumption of imprudence if an organization appropriates more than 7% of a donor-restricted perpetual endowment fund's fair value (averaged over a period of not less than the preceding five years) in any year. Any unappropriated earnings will be reflected as net assets with donor restrictions until appropriated.

The Board has interpreted NYPMIFA as allowing Posse to appropriate for expenditure or accumulate so much of an endowment fund as Posse determines is prudent for the uses, benefits, purposes and duration for which the endowment fund is established, subject to the intent of the donor as expressed in the gift instrument. Unless stated otherwise in the gift instrument, the assets in an endowment shall remain in net assets with donor restrictions until appropriated for expenditure by the Board. The Board appropriated for expenditure \$3,359,233 and \$3,041,504 from the cumulative earnings on endowment funds for the years ended December 31, 2023 and 2022, respectively. Therefore, the remaining earnings, if any, are reported as net assets with donor restrictions.

Posse's endowment investment policy is to invest primarily in equities and fixed income securities based on an asset allocation to satisfy its overall endowment financial and investment objectives such as to preserve the principal, protect against inflation, receive stable returns and achieve long-term growth. Posse relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). Annual spending from the endowment fund for program expenses is established by the Board of Directors prior to the beginning of each fiscal year as part of the annual budget process. Unless authorized by the Board of Directors, the appropriations from the endowment funds should not deplete the real dollar value of the endowment fund.

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58

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